



ArcelorMittal

UNITED STATES INTEGRATED REPORT

2019

2019 highlights

ArcelorMittal in the United States

25 steel producing and processing facilities

Presence in 15 states and the District of Columbia

14.2 million tons of raw steel produced by ArcelorMittal USA

More than 18,000 employees

3.34% reduction in energy over 2013 baseline

Energy partnerships:



The steel industry in the United States

96 steel producing and processing facilities

96 million tons in shipments

\$124 billion in revenue

\$520 billion in economic output when considering the direct, indirect and induced impacts

60-80 million tons of steel recycled each year

78% reduction in health and safety cases since 2005

35% reduction in energy intensity since 1990

37% reduction in greenhouse gas emissions since 1990

ArcelorMittal's sustainable development strategy



10 sustainable development outcomes

Our 10 sustainable development (SD) outcomes describe the business we need to become if we are to bring optimal value to our stakeholders and drive our transformation into the steel company of the future. They were informed by the United Nations Sustainable Development Goals, particularly those most relevant to our business, and they support our strategic SD governance through the five themes.

5 themes

ArcelorMittal's Appointments, Remuneration, Corporate Governance and Sustainability Committee (ARCGS) oversees the management of our 10 SD outcomes against five key themes: health and safety, climate change, environment, customer reassurance and social. Product innovation drives the delivery of two of our SD outcomes, but this theme has separate oversight.

All 10 sustainable development outcomes are underpinned by transparent good governance.

Our 10 sustainable development outcomes at work in 2019



1. Safe, healthy, quality working lives for our people

14 facilities

14 U.S. facilities maintained their OHSAS 18001 or ISO 45001 certification.

18 audits

A total of 18 formal safety audits were conducted in the U.S. to evaluate compliance to OSHA regulations and company standards.

5,000 exams

Over 5,000 represented and salaried employees received wellness/preventive exams or biometric screenings in the U.S.



2. Products that accelerate more sustainable lifestyles

\$301 million

ArcelorMittal invested \$301 million towards global research and development efforts.

11 products

ArcelorMittal globally launched 11 new products that contribute to more sustainable lifestyles.

27 studies

ArcelorMittal undertook a total of 27 life cycle analysis studies related to steel products and the processes used to produce them.



3. Products that create sustainable infrastructure

31 products

Global R&D launched 31 new products and solutions to support sustainable construction, infrastructure and energy generation.

17 programs

ArcelorMittal globally has 17 research and development programs in the pipeline relating to sustainable infrastructure.



4. Efficient use of resources and high recycling rates

32%

32% of each ton of steel produced by ArcelorMittal in the U.S. is from recycled scrap steel.

4,020 pounds

Every ton of steel recycled conserves 2,500 pounds of iron ore, 1,400 pounds of coal and 120 pounds of limestone.



5. Trusted user of air, land and water

100%

ArcelorMittal maintained ISO 14001 certification for 100% of our steelmaking facilities in operation in the U.S.

24,000 students

More than 24,000 students received environmental education programming as a result of ArcelorMittal community initiatives.

\$174 million

ArcelorMittal is the sole corporate partner of Sustain Our Great Lakes, a public-private partnership that has resulted in \$174 million of conservation and restoration investment in the Great Lakes Basin since 2006.



6. Responsible energy user that helps create a lower carbon future

59%

59% of the total electrical energy used in steel production at our integrated facilities was self-generated.

27 projects

27 energy projects were implemented with an energy savings of more than \$19.8 million, the equivalent of powering 14,400 homes for a year.



ArcelorMittal USA continues to serve as an ENERGY STAR® and U.S. Department of Energy partner.



7. Supply chains that our customers trust

\$6.4 billion

ArcelorMittal USA spent \$6.4 billion on our supply chain.

\$248 million

ArcelorMittal USA spent \$248 million with Minority, Women and Veteran Enterprises.



8. Active and welcomed member of the community

\$6.5 million

ArcelorMittal awarded more than \$6.5 million in grants and matching donations in the U.S. to nonprofit partners working in our communities.

4,400 hours

Employees in the U.S. donated more than 4,400 hours of their time to local nonprofit partners through ArcelorMittal-sponsored volunteer projects.



9. Pipeline of scientists and engineers for tomorrow

41%

ArcelorMittal designated 41% of our U.S. grantmaking budget to support STEM programming.

\$878,000

ArcelorMittal USA committed more than \$878,000 for tuition reimbursement for undergraduate and graduate programs for U.S. employees.

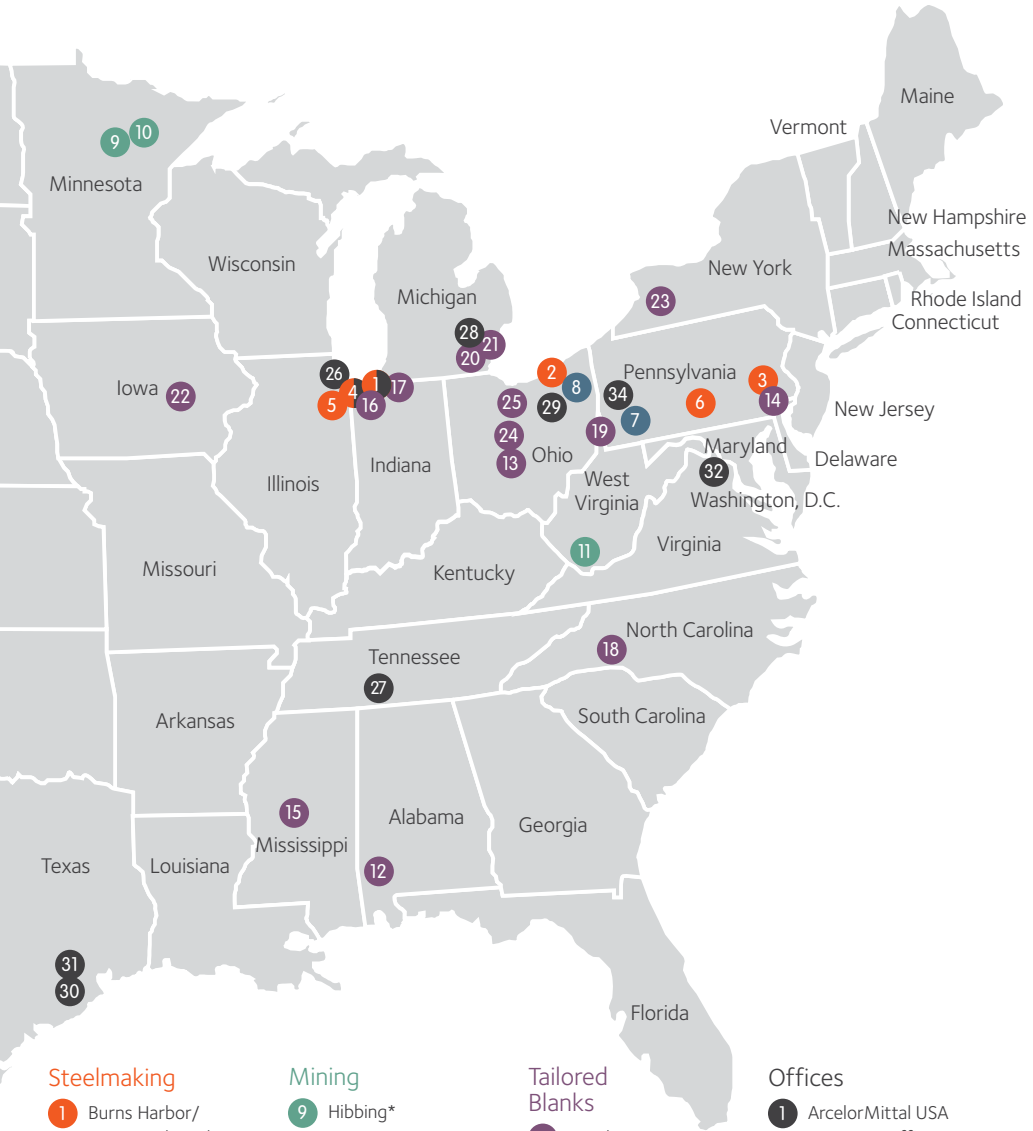


10. Our contribution to society measured, shared and valued

11 years

The publication of our 2019 Integrated Report marks ArcelorMittal's eleventh year of sustainability reporting in the United States.

ArcelorMittal in the United States



Steelmaking

- 1 Burns Harbor/
Burns Harbor Plate
- 2 Cleveland
- 3 Coatesville
- 4 Indiana Harbor
- 5 Riverdale
- 6 Steelton

Cokemaking

- 7 Monessen
- 8 Warren

Mining

- 9 Hibbing*
- 10 Minorca
- 11 Princeton

Finishing

- 12 AM/NS Calvert*
- 13 Columbus
- 14 Conshohocken
- 15 Double G Coatings*
- 16 Gary Plate
- 17 I/N Tek and
I/N Kote*
- 18 Piedmont
- 19 Weirton

Tailored Blanks

- 20 Dearborn*
- 21 Detroit
- 22 Montezuma*
- 23 Tonawanda*

Tubular

- 24 Marion
- 25 Shelby

Offices

- 1 ArcelorMittal USA
corporate office
- 26 Chicago
corporate office
- 27 Nashville
- 28 Detroit/Southfield
- 4 East Chicago R&D
- 29 Richfield
- 30 Houston
- 31 The Woodlands
- 32 Washington, D.C.
(Government relations)
- 33 Exosun office
- 34 Pittsburgh

* Joint venture

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